

**APPENDIX**

**TABLE 2.1. MATRIX OF POLICIES FOR PHYSICAL REHABILITATION OF INNERBURBS: MACRO, MESO AND MICRO LEVELS**

<i>SCALE</i>	<i>POLICY APPROACH</i>	<i>CORE INSTRUMENTS/ POLICY ELEMENTS</i>	<i>ACTORS/ SECTORS</i>	<i>KEY AREAS of SECTOR OVERAP</i>	<i>UPSIDE</i>	<i>DOWNSIDE</i>	<i>NOTES</i>
<b>MACRO</b>	Mitigate water runoff and drainage issues	Install bio-swales	Public		Natural way to control water flow	Specialized knowledge	
		[Re]build storm water drainage				Cost; disruption	
	Create or renovate public space	Build parks	Public	Business			
		Establish open-air markets	Mixed				
		Install street furniture	Public				
	Makeover streets	Landscape verges	Public	Zoning	Provide shade and beauty	Establishing care for the plants	
		Establish street parking		Zoning	Get cars off of sidewalks	Fear of auto thefts	
		Repave streets in poor condition			Reduce street noise; increase safety	Cost and disruption	
	Increase accessibility	Construct sidewalks	Public	Zoning / public disability institution	Increased pedestrian safety		

		Construct public staircases	Public	Zoning / public disability institution	Can use local labor (as in Lima)		Only when topography requires
		Improve public transit	Mixed	Transportation	Increased mobility; accessibility		
<b>MATRIX OF POLICIES FOR PHYSICAL REHABILITATION OF INNERBURBS</b>							
<b>SCALE</b>	<b>POLICY APPROACH</b>	<b>CORE INSTRUMENTS/ POLICY ELEMENTS</b>	<b>ACTORS/ SECTORS</b>	<b>KEY AREAS of SECTOR OVERAP</b>	<b>UPSIDE</b>	<b>DOWNSIDE</b>	
	Establish community center		Mixed	Social			
	Renovate schools	Make accessible for community activities	Public		Can be used for multiple purposes		
	Improve refuse collection	Composting	Public		Improve sanitation	Cost; bureaucracy	
<b>MESO</b>	Promote local businesses	Increase accessibilities	Mixed	Social	Money stays in community		
	Rehabilitate state-owned housing	Stairs, corridors	Public	Structural	Keep dwellings active in housing stock	Cost; disruption	
	Address issues unique to renters	Technical support and maintenance	Public	Law	Encourage mix of tenure		
	Implement shared sustainable resources	Bio-swales, solar panels, composting, recycling	Mixed	Environment	Reinforce connections between micro and macro scales through greening	Maintenance	

	Address shared spaces in between front of house, businesses and the street	Consider optional re-drawing public / private boundaries	Mixed	Zoning, social, financial (tax incentives)	Decrease "wall effect" of public space, put priority on sidewalks / streets / shared spaces	
	Address existing morphologies	"Rent" rooftops for solar arrays	Mixed	Environment, structural, financial	Using leftover spaces for environmental and financial gains	Cost
	Temporary uses of empty structures for public uses	Green space	Mixed		Using leftover spaces for social and financial gains	
	Community building centers	Iterative building / technical knowledge dissemination	Mixed	Construction / building industry, building and zoning	Can be used as a community resource and for local governments to establish community boards for progressive code compliance	

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<b><i>SCALE</i></b>	<b><i>POLICY APPROACH</i></b>	<b><i>CORE INSTRUMENTS/ POLICY ELEMENTS</i></b>	<b><i>ACTORS/ SECTORS</i></b>	<b><i>KEY AREAS of SECTOR OVERAP</i></b>	<b><i>UPSIDE</i></b>	<b><i>DOWNSIDE</i></b>	<b><i>NOTES</i></b>
	Repairs to failing structures	Rebuild collapsing walls	Private	Building codes, public safety	Enhanced integrity for further rehab projects	Expensive	
		Repair/replace roofs repair cracks in structure					
	Improve accessibility	Reconstruct staircases	Private	Public safety, fire	Increased ease of access; safety in	May require major	

<b>MICRO</b>		Add extra doors		and emergency services	event of fire	redesign of interiors	
		Build alleyways to structures in back					
	Rebuild/upgrade utility connections	Rewire electrical interface	Mixed	Utility companies	Increased efficiency	Expensive; expertise required	Depends on climate
		Replace leaking pipes					
		Install solar panels	Private	Natural resource conservation	Reduction in utility costs		
	Install rainwater catchment system						
		Heat water in rooftop tanks					
	Increase climactic comfort	Window placement facing away from afternoon sun	Private		Blocks heat but allows daylight in	May require drastic re-construction	
		Install louvers/awnings					
	Reconfigure interior layout	Minimize load-bearing walls	Private		Allows for reconfiguring	May req. drastic re-construction	
		Make floor plan open					
		Consolidate utility interface				Easier to repair in future and to add additional hookups	
	Reduce household waste	Implement composting	Mixed	NGOs	Reduces litter	Requires specialized knowledge	
		Establish kitchen gardens	Mixed	NGOs	Improves nutrition		
	Reduce issues due to overcrowding	Additional bathroom facilities	Private			Expensive; requires specialized knowledge	

**APPENDIX TABLE 2.2. PARTS A – C.  
FINANCING FOR REHAB AND REGENERATION**

**APPENDIX 2.2A. MACRO LEVEL – TAXES AND PUBLIC SPENDING**

<b>Policy Approach</b>	<b>Core Instruments</b>	<b>Actors/Sector</b>	<b>Key Overlap w/ Other Sectors</b>	<b>Upsides</b>	<b>Downsides</b>
Tax Credits: Abatements	Abatement scheme on assessed value of land/building for specified period	Municipality, private developers, homeowners, new buyers, commercial/ industrial investors	Regulatory sector	Adjustable (rate/time period); reduces administrative costs of appraisal/ assessment; leads to expanded tax basis	Cost in foregone revenue; uncertainty about real effects of abatement
Tax credits: Urban Enterprise Zone	Tax legislation (package of tax breaks/incentives on particular zone)	Municipality, private developers, homeowners, new buyers, commercial/ industrial investors	Regulatory sector	Allows for geographically targeted revitalization programs; rehab effects are accompanied by economic dynamism	Gentrification effects as property prices go up (includes tenants); negative externalities from industrial activities; uncertainty about effects
Conditional cash transfers	Targeted transfers; conditionality; monitoring and enforcement	Central/ municipal government; administering agency;	Community (builds human capital)	Create demand for local industry; reduce opportunity costs of building human capital; may be used to leverage microlending	Not viable option for renter-occupied housing; not easily sustainable; targeting difficulties due to imperfect information

**APPENDIX 2:2B. – LEVERAGING AND FINANCING FOR HOUSEHOLDS**

Policy Approach	Core Instruments	Actors/Sector	Key Overlap w/ Other Sectors	Upsides	Downsides
Reduction, Insurance, and Deposits	Insures loans, reduces the principal/ interest, or provides security/ encouragement for lender.	Municipality and local lenders as primary actors/decision makers and sources of funds; state/ national/ international gov'ts and charities/NGOs as sources of funds.	Regulatory /juridical sector must allow leveraging techniques and can spur leveraging by legal carrots/ sticks (e.g. Equal Credit Opportunity Act);	Efficient use of limited funds; encourage private sector involvement; promote positive image for lenders; expand access to credit	Marxist critique-- exploitation of working poor by finance capital; does not ensure lending to lowest income families
Microcredit	Short-term, rotating loans at market interest rates	NGOs, private lenders	Community sector provides financial literacy, skills training, social welfare assistance to ensure success. Physical Rehab, particularly for sustainable methods, must be encouraged/ trained.	Seeks to address needs of low-income segments. Successful repayment statistics. Allows for incremental housing improvement. Impact on local economy.	Not affordable for all incomes, ability to repay can depend upon state welfare subsidies; harder to repay if loan doesn't generate extra income. May involve incremental building, i.e. long wait periods.
PACE-style	Government issued tax assessments	Local/City Government	Private sector financing	In case the home is sold, the cost of repair is transferred to new homeowner; money ultimately repaid remains in community; can regulate type/size of repairs	Currently stalled as mortgage lenders want the PACE assessments to be the junior mortgage (i.e. get paid last)

Forgivable Liens	Forgivable Liens	USA/Austin	Private Funds (NGOs - Austin Habitat for Humanity), Gov't funds/bonds	Local/City Government, Nonprofits/private donors	Private sector financing
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**APPENDIX 2:2C. – COMPREHENSIVE AND MIXED-CAPITAL APPROACHES**

Policy Approach	Core Instruments	Actors/Sector	Key Overlap w/ Other Sectors	Upsides	Downsides
Municipal Bond Financing	Municipal bonds issued by municipal governments; bonds insured by multilateral institutions; debt denominated in local currency; private pensions possible source of private investment; technical assistance	Municipal governments are bond issuers; IDB/IBRD bond insurers; private capital finances debt	Regulations to allow pensions to invest in bonds (regulatory); need to manage relations between levels of government (regulatory); municipal-level planning should encourage community involvement (community mobilization)	Decentralization of project design and finance; local credit enhancement; reduced costs; increased municipal government transparency; leverage international assistance; appropriate for urban renewal	Increased risk for municipal governments; may not be adequate incentives for insurers; municipalities with short credit history may be disadvantaged; if used for subsidies, may not be sustainable
Public Private Partnership	Creation of mixed-capital firm/corporation	Municipality, private capital	Regulatory (defining statutes, prerogatives, risk-sharing structure, special tax regime)	Private capital deemed to bring organizational flexibility. More efficient profit-oriented strategies Emphasis on positive balance sheet Public sector participation allows for legislative/fiscal leverage to facilitate intervention through adaptation of regulatory framework	Creates oligopolistic situations where private investors have market privileges; conflicts between public good/private profits; requires captive market (as in highway or waste collection)



**APPENDIX TABLE 2.3. LEGAL, REGULATORY AND JURIDICAL POLICIES FOR REHAB AND REGENERATION**

<i>Scale</i>	<b>Policy Approach</b>	<b>Core Instruments /Policy Elements</b>	<b>Actors/ Sector</b>	<b>Areas of Overlap</b>	<b>Upside</b>	<b>Downside</b>
<i>National / Subnational Level</i>	Reform succession laws	Mainstream probate process	Public notaries	Juridical	Allow families to initiate succession processes; one-stop shop	Informal arrangements may be more attractive, feasible
		Dispute resolution mechanisms	Local government & non-profits	Community	Establish & clarify interests to family home	Can cause or bring to surface intra-family conflict
		Facilitate small estate admin	Public notaries & local govt	Juridical	Allow smaller estates to be considered exceptional, & can bypass regular probate process	Some consolidated households may surpass minimum amount considered "small estate", deemed ineligible

<i>National/ Subnational (continued)</i>		Patrimonio familiar	Public notaries & local government	Juridical	Family controls patrimony; taken out of formal housing market,	Cannot be sold; cannot be bequeathed
		Recognize oral agreements	Public notaries & local government	Juridical	Many rely on informal arrangements, including oral agreements over future of home	Difficult to establish, particularly if not all parties agree
		Allow majority of interests to decide mgmt of inheritance property	Public notaries & local government	Juridical	One person cannot impede management of estate	Persons not in agreement can be the person living in the family home
		Compulsory administration of estates	Public notaries & local government	Juridical	Ensure transfer of clean titles	If compulsory, has to provide financial aid for low income populations

<i>National/ Subnational (continued)</i>	International Building Codes	Performance-based codes & peer review compliance	Local government and community experts	Physical and community	Provides flexibility for local conditions	Time consuming to evaluate local conditions
	Parallel legal systems	Customary land tenure, collective ownership	Community, regional government	Community	Flexibility, takes into account local conditions	May be at odds with formal systems
	ZEIS Special Zones of Social Interest	PREZEIS regulatory laws; code relaxation and progressive compliance	Local government & community	Community	Progressive form of social/property rights	Judicial/civil code takes precedence over administrative policy
	Development zones or enterprise zones	Self-help core units followed by progressive improvement	National government & private sector (for land)	Physical, community, financial	Land acquisition, basic services, finance mechanisms, self-help, legal framework to avoid speculation	Requires greater resources for accountability and enforcement of code compliance particularly for add-ons

	TIFs, enterprise zones	Tax incentives	Local government and private sector	Financial	Incentivizes private sector to participate in rehab and development	do programs target or benefit the lowest income families
<b><i>Household / Micro Level</i></b>	Estate planning	Will-making	Local government	Financial	Transfer secure title; reward care giving for elderly; proprietors preferences are established & followed	Can exclude spouses & children; estate planning can cause intra-family conflict; does not take into account long-term costs for families
		Legal aid clinics & workshops	Local universities & neighborhood associations	Juridical	Promote & facilitate estate planning; provide low income populations with legal education for securing family patrimony; private setting for estate planning	Impersonal due to high number of cases given to lawyers; still only provides legal advice & support but does not take into account downstream costs
		Legal fees reduction	Public notaries & local government	Financial	Reduces costs of 'legalization' procedures for low income populations	Does not target most impoverished (high risk populations) because costs may still be too high
		Tax reductions	Local government	Financial	Intergenerational transfers are subject to taxation, these can be lowered, or removed altogether	Does not target most impoverished (high risk populations) because costs may still be too high

**APPENDIX 2.4. PARTS A – C. SOCIAL MOBILIZATION AND COMMUNITY DEVELOPMENT: REGIONAL; MUNICIPAL AND COMMUNITY; AND HOUSEHOLD LEVELS**

**APPENDIX 2.4A. – SOCIAL MOBILIZATION AND COMMUNITY DEVELOPMENT: REGIONAL LEVEL**

<b>Policy approach</b>	<b>Core instruments</b>	<b>Actors involved</b>	<b>Key overlapping sectors</b>	<b>Upsides</b>	<b>Downsides</b>
Encouraging NGOs and grassroots movements	<ul style="list-style-type: none"> <li>• Ensuring participants are informed about current laws and regulations</li> <li>• Make information on funding readily available</li> <li>• For funds from government, create bureaucracy that is easily maneuvered by small groups</li> </ul>	Community, federal or municipal government, local institutions, churches, NGOs, non-profits	Financing, legal	<ul style="list-style-type: none"> <li>• Movements contribute to social mobility</li> <li>• Organizations provide communities with tools to assert their rights and fight for progress in housing policy that will benefit them</li> <li>• Organizations can provide a forum for change driven by women or other marginalized groups</li> </ul>	Information may not be available equally, and groups that control information can manipulate communities
Emphasizing women's roles in funding rehabilitation and renovation	<ul style="list-style-type: none"> <li>• Primarily disburse money to women</li> <li>• Tie funds to conditions, such as health and education conditions, that will produce benefits for</li> </ul>	Residents, especially female, project funders, including government, NGOs, and private funders	Financing	<ul style="list-style-type: none"> <li>• Conditional cash transfer programs focused on basic needs have had great success in disbursing funds to women for better targeting and effectiveness</li> </ul>	<ul style="list-style-type: none"> <li>• Women end up with even more tasks – chores, work, planning and managing finances, and absorbing any extra tasks from fulfilling conditions</li> </ul>

	<p>the community at large</p> <ul style="list-style-type: none"> <li>• Include men in general meetings and planning for goals for funding</li> </ul>			<ul style="list-style-type: none"> <li>• Women work in the home and benefit from community facilities more directly as primary caregiver, and may be more effective at setting priorities</li> </ul>	<ul style="list-style-type: none"> <li>• Men may not want to allow their wives or girlfriends to be away from the home for program activities</li> <li>• Women are generally not the primary workers in project implementation</li> </ul>
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Including residents in city planning	<ul style="list-style-type: none"> <li>• Develop structures through which residents can participate in planning</li> <li>• Incentivize or otherwise encourage participation</li> </ul>	Government, residents	Physical	Resident participation increases speed and efficacy of construction, likelihood of long-term maintenance of infrastructure and services, and ensures that projects are more likely to satisfy resident demands	In some cases, residents have been unwilling to mobilize and participate
Using government institutions to facilitate community organization and mobilization	<ul style="list-style-type: none"> <li>• Establish area renewal offices to link communities with policymakers</li> <li>• Provide information and communicate with residents, coordinate renewal of public</li> </ul>	Residents, municipal government	Legal	Residents have direct communication with government, and assistance for maneuvering bureaucracy	<ul style="list-style-type: none"> <li>• Political support is a prerequisite for organizing capacity</li> <li>• Political parties may use increased communication to garner support for their preferred</li> </ul>

	space, and identify self-help activities  <ul style="list-style-type: none"> <li>• Offer administrative and technical support</li> </ul>				projects rather than let residents set the agenda
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**APPENDIX 2.4B. – SOCIAL MOBILIZATION AND COMMUNITY DEVELOPMENT: REGIONAL: MUNICIPAL AND COMMUNITY LEVEL**

<b>Policy approach</b>	<b>Core instruments</b>	<b>Actors involved</b>	<b>Key overlapping sectors</b>	<b>Upsides</b>	<b>Downsides</b>
State-led mobilization (Top-down)	<ul style="list-style-type: none"> <li>• Require communities to organize according to a certain structure in order to receive housing and facilities projects</li> <li>• Implement projects through new org</li> <li>• Continue to use org for future projects in the area</li> <li>• Promote social mobilization and artificial social cohesion</li> </ul>	Community, federal or municipal government, local institutions, churches, NGOs, non-profits	Financing, legal	<ul style="list-style-type: none"> <li>• Community is given an incentive to organize</li> <li>• Through new org, community is given control over planning and implementation of project</li> <li>• Continued incentives to remain organized keep association in place</li> <li>• State oversees community actions and application of programs</li> </ul>	<ul style="list-style-type: none"> <li>• Community mobilizes from the top-down, according to government priorities</li> <li>• Partisan politics dictate what funds and projects will be available</li> <li>• Sometimes communities needs are not prioritized</li> <li>• May generate resistance from community organizations</li> <li>• Information must be made available to communities and residents equally to keep other organizations from co-opting the funds to control a community</li> </ul>
Planning and implementation	<ul style="list-style-type: none"> <li>• Create funding sources accessible for</li> </ul>	Neighborhood associations,	Financing	<ul style="list-style-type: none"> <li>• Resulting plans are better tailored to</li> </ul>	<ul style="list-style-type: none"> <li>• NGOs may not represent those in need</li> </ul>



through existing community organizations (Negotiated)	<p>community orgs</p> <ul style="list-style-type: none"> <li>• Open dialogue with community orgs about physical or social problems in their area</li> <li>• Spaces of interaction among communities and state agencies</li> </ul>	NGOs, non-profits, workers' groups, all levels of government		<p>actual needs</p> <ul style="list-style-type: none"> <li>• Community involvement and responsibility more likely</li> <li>• Mutual exchange of ideas and priorities</li> </ul>	<ul style="list-style-type: none"> <li>• Voluntary labor not always most productive choice</li> <li>• Possible dependency on NGOs</li> </ul>
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Bottom-up	<ul style="list-style-type: none"> <li>• Community organizations define priorities and projects, and initiate process to get funding</li> <li>• Well established bureaucratic procedures (Applications)</li> <li>• State agencies that establish close/direct contact with community organizations</li> </ul>	State and international agencies, NGOs, non-profits, local institutions, churches, neighborhood associations, residents	Financing, legal, physical	<ul style="list-style-type: none"> <li>• Policy defines priorities based on community needs</li> <li>• High involvement of neighbors of all classes</li> <li>• High level of autonomy for the community</li> </ul>	<ul style="list-style-type: none"> <li>• Communities depend on funding availability and bureaucratic decisions</li> <li>• Sometimes communities' needs don't match state policies.</li> </ul>
Planning with women in key positions	<ul style="list-style-type: none"> <li>• Encourage the inclusion of women in project planning</li> <li>• Tailor meetings around women's schedules</li> </ul>	Community organizations, municipal government	Financing, physical	Women are more likely to know what problems need to be addressed and how	<ul style="list-style-type: none"> <li>• Women are already over-tasked with work and home duties</li> <li>• NGOs and government can begin to dominate women's lives</li> </ul>

	<ul style="list-style-type: none"><li>• Ensure women have maximal information about available funds and projects</li></ul>				<ul style="list-style-type: none"><li>• Difficult to encourage participation</li></ul>
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**APPENDIX 2.4C. – SOCIAL MOBILIZATION AND COMMUNITY DEVELOPMENT: HOUSEHOLD LEVEL**

<b>Policy approach</b>	<b>Core instruments</b>	<b>Actors involved</b>	<b>Key overlapping sectors</b>	<b>Upsides</b>	<b>Downsides</b>
Including residents in city planning	<ul style="list-style-type: none"> <li>• Develop structures through which residents can participate in planning</li> <li>• Incentivize or otherwise encourage participation</li> </ul>	Government, residents	Physical	Resident participation increases speed and efficacy of construction, likelihood of long-term maintenance of infrastructure and services, and ensures that projects are more likely to satisfy resident demands	In some cases, residents have been unwilling to mobilize and participate
Using government institutions to facilitate community organization and mobilization	<ul style="list-style-type: none"> <li>• Establish area renewal offices to link communities with policymakers</li> <li>• Provide information and communicate with residents, coordinate renewal of public space, and identify self-help activities</li> <li>• Offer administrative and technical support</li> </ul>	Residents, municipal government	Legal	Residents have direct communication with government, and assistance for maneuvering bureaucracy	<ul style="list-style-type: none"> <li>• Political support is a prerequisite for organizing capacity</li> <li>• Political parties may use increased communication to garner support for their preferred projects rather than let residents set the agenda</li> </ul>

<b>Policy approach</b>	<b>Core instruments</b>	<b>Actors involved</b>	<b>Key overlapping sectors</b>	<b>Upsides</b>	<b>Downsides</b>
Encouraging residents to live or stay in city centers	<ul style="list-style-type: none"> <li>• Create state subsidies and mortgage credit banks to encourage individuals and families to move to city centers</li> <li>• Subsidize remodeling of homes to encourage retention of residents in city centers</li> <li>• Finance improvement of public spaces and creation of green zones</li> </ul>	Community, government, private financiers	Financing, legal	Residents in city centers stay in their current location, residents in city centers have more jobs available to them, subsidies make homeownership possible for more people	Residents who move may be separated from social networks
Encouraging social mobility	<ul style="list-style-type: none"> <li>• Focus rehabilitation on integrating neighborhoods and residents into the larger urban fabric</li> <li>• Integrate social services for residents and partner with neighborhood associations and churches</li> <li>• Provide private funding for individual households to rehab their own dwellings</li> </ul>	Neighborhood associations, NGOs, Non-profits, workers' groups, all levels of government	Financing	Residents become more integrated with service providers, communities, and cities at large	Some cases saw these mobility programs produce racial tension

	<ul style="list-style-type: none"> <li>• Encourage community organizations to work cooperatively</li> </ul>				
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Encouraging NGOs and grassroots movements	<ul style="list-style-type: none"> <li>• Ensuring participants are informed about current laws and regulations</li> <li>• Make information on funding readily available</li> <li>• For funds from government, create bureaucracy that is easily maneuvered by small groups</li> </ul>	Community, federal or municipal government, local institutions, churches, NGOs, non-profits	Financing, legal	<ul style="list-style-type: none"> <li>• Movements contribute to social mobility</li> <li>• Organizations provide communities with tools to assert their rights and fight for progress in housing policy that will benefit them</li> <li>• Organizations can provide a forum for change driven by women or other marginalized groups</li> </ul>	Information may not be available equally, and groups that control information can manipulate communities
Emphasizing women's roles in funding rehabilitation and renovation	<ul style="list-style-type: none"> <li>• Primarily disburse money to women</li> <li>• Tie funds to conditions, such as health and education conditions, that will produce benefits for the community at large</li> <li>• Include men in general meetings and planning for</li> </ul>	Residents, especially female, project funders, including government, NGOs, and private funders	Financing	Conditional cash transfer programs focused on basic needs have had great success in disbursing funds to women for better targeting and effectiveness. Women work in the home and benefit from community facilities	<ul style="list-style-type: none"> <li>• Women end up with even more tasks – chores, work, planning and managing finances, and absorbing any extra tasks from fulfilling conditions</li> </ul>

	goals for funding			more directly as primary caregiver, and may be more effective at setting priorities	<ul style="list-style-type: none"> <li>• Men may not want to allow their wives or girlfriends to be away from the home for program activities</li> <li>• Women are generally not the primary workers in project implementation</li> </ul>
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Using government institutions to facilitate community organization	<ul style="list-style-type: none"> <li>• Establish area renewal offices to link communities with policymakers</li> <li>• Provide information and communicate with</li> </ul>	Residents, municipal government	Legal	Residents have direct communication with government, and assistance for maneuvering bureaucracy	<ul style="list-style-type: none"> <li>• Political support is a prerequisite for organizing capacity</li> </ul>

and mobilization	<p>residents, coordinate renewal of public space, and identify self-help activities</p> <ul style="list-style-type: none"> <li>• Offer administrative and technical support</li> </ul>				<ul style="list-style-type: none"> <li>• Political parties may use increased communication to garner support for their preferred projects rather than let residents set the agenda</li> </ul>
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